# Retail Planning and Retail Food Sector Empirical Analysis and Assessment of the Raffarin Law

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Producers and distributors : can regulation of retail help for better regulation of the Internet Paris February 2, 2009

# Introduction

**Purpose** : The Royer and Raffarin laws have introduced licensing arrangements for the creation and extension of retail stores over a threshold of sales area

#### Consequence :

- Significant barriers to entry Figure ...
- ... but the Raffarin Law fails to restrain the development of large retail stores
- EU law infringement :
  - Incompatibilities with Art. 43 & 49 of the EU Treaty : Freedom of establishment and freedom to provide cross border services (formal notice 05/07/2005)
  - ii. Incompatibilities with the Directive services (Phase two 12/12/2006) :
    - Prohibit the granting of authorisation subject to proof of the existence of an economic need or market demand
    - Zoning boards' members are both judge and jury

# The Royer Law

LOI D'ORIENTATION DU COMMERCE ET DE L'ARTISANAT Law n°73-1193, December 12, 1973

#### • Motivations :

- To answer to the small businesses fear inspired by the "unruly growth of new forms of distribution"
- To restrain rural desertification
- **Principle** : Introduce a two-stage process to control the opening of new large retail stores
  - i. 1<sup>st</sup> stage : Authorisation issued by departmental zoning boards (Commission Départementale d'Urbanisme Commercial)
  - ii. 2<sup>nd</sup> stage : Building permit

#### Authorisation threshold

- 1,000 m<sup>2</sup> for cities with less than 40,000 people
- 1,500 m<sup>2</sup> for larger cities

# The Royer Law : Assessment and amendments

## The Royer Law

- A law that did not come up to expectations (see Bertrand and Kramarz, QJE, 2002) :
  - Had a negative impact on employment
  - Reinforced the level of concentration by supporting incumbents
- Existence of corruption in the granting process

#### The Sapin Law (January 29, 1993)

- To correct the dysfunctions revealed in the granting process
  - To guard against corruption between politicians and retailers (make up and approval rule were modified)
  - Introduced additional approval criteria

# Preamble to the Raffarin Law

#### Events preceding the Raffarin Law

- Right-wings deputies won an overwhelming majority in the National Assembly (March 1993)
- Declared a moratorium on the opening of new stores (Circular Madelin, April 21,1993)
- Legalized the new restrictions with the passing of the Raffarin Law
- During the passing of the Raffarin Law, the government decided to stop all creations and extensions during a six month period (April to October)

## Arguments put forward by politicians

#### • An overcrowded retail network

"On est allé trop loin. L'équipement commercial est maintenant proche de la saturation. Il doit être maîtrisé [...]" (J.-P. Raffarin, 1996)

- Large retailers have a harmful effect on employment
- To control the development of German hard discounters

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## The main amendments – The "call-in" threshold

LOI RELATIVE AU DÉVELOPPEMENT ET À LA PROMOTION DU COMMERCE ET DE L'ARTISANAT Law n°96-603, July 6, 1996

Reinforce planning restrictions and cover hard discounter stores

#### New restrictions

- The "call-in" threshold down to  $300\ m^2$  whatever the number of people per city

- Authorisation needed for the first additional  $m^2$  (200  $m^2$  under the Royer Law)

- Authorisation needed for any change of retail activity

## The main amendments – Approval criteria

#### Approval criteria required under the Royer Law :

- Avoid the "squashing" of mom and pop stores
- Suitable with town and country planning

## Additional approval criteria required under the Raffarin Law :

- Evaluate the application with respect to jobs creation or destruction
- The application must meet the requirements of :
  - Environmental protection;
  - Town planning quality...
- ... and also contribute to :
  - The modernisation of the retail network;
  - The adaptation and evolution of consumer trends and distribution technologies;

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- Consumers' buying facility;
- The employee's working environment

## The main amendments – The application

#### The application

- Sales area  $> 1,000 \text{ m}^2$ : The application must contain an impact study which appraises the economic effects with respect to criteria listed in Art. 1
- Sales area  $> 6,000 \text{ m}^2$ : The application requires a public utility inquiry which evaluates economic and social effects of the project (define the catchment area, evaluate the potential market, list retail outlets concerned, estimate the annual turnover, proceed to a fully detailed appraisal of the impact on town equilibrium and existing activities)

# The main amendments – CDEC & CNEC

#### CDEC composition and approval rule

- For CDECs : 6 members
  - 3 locally elected politicians (mayor of the city concerned)
  - A representative from Chambers of Commerce
  - A representative from Chambers of Trade
  - A consumer representative
- 4 votes are necessary for approval and CDECs have 4 months to rule

Board's members have the opportunity to appeal the decision to a national board (Commission Nationale d'Equipement Commercial)

- 8 members
- 4 months to rule

Lastly, the CNEC's decision can be contested by appealing to the highest administrative court (Council of State)

**Purpose** : To control if political decisions (moratorium, Raffarin Law) have had an impact on retailers' decisions

 $\label{eq:methodology} \ensuremath{\mathsf{Methodology}}\xspace: \ensuremath{\mathsf{TO}}\xspace: \ensuremath{\mathsf{ST}}\xspace: \ensuremath{\mathsf{ST}}\xspace: \ensuremath{\mathsf{Methodology}}\xspace: \ensuremath{\mathsf{ST}}\xspace: \ensu$ 

$$y_t = \beta_0 + \beta_1 y_{t-1} + \beta_2 D_1 + \beta_3 D_2 + u_t$$

- Hypermarket (T) :  $u_t = \rho_1 e_{t-1} + \rho_2 e_{t-2} + \eta_t$
- Hypermarket (O) :  $u_t = \rho_1 e_{t-2} + \eta_t$
- Supermarket (O) :  $u_t = \rho_1 e_{t-3} + \eta_t$
- Hard Discount (O) :  $u_t = \rho_1 e_{t-1} + \eta_t$

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**Purpose** : To control if political decisions (moratorium, Raffarin Law) have had an impact on retailers' decisions

Methodology : To dissociate the temporary effect (ST) to the structural effect (LT) in order to test the significance (or not) of political decisions on the LT

$$\swarrow \text{ Moratorium}$$
 
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# Hypermarkets' openings and transformations

- **Transformations** : Neither the moratorium nor the Raffarin Law are statistically significant
- **Openings** : Both political decisions are statistically significant Estimates

#### Results

- Both political decisions have reduced significantly the opening of hypermarkets...

- ...but hypermarkets' sales areas have continued to increase by way of extensions and transformations (annual average growth rate of 2.4% for 1997-2007) (Figure)



# Supermarkets' openings

- The number of openings is sharply decreasing for 1986-1996 Figure
- The moratorium contributes to the decrease, whereas the Raffarin Law seems to be at the origin of a stabilization period Estimation

#### Results

- The trend of supermarkets' openings denotes a mature market
- Political decisions impact at the margin this decrease
- Reasons of decrease are (i) a concentrated retail network in the beginning of the 1990's and (ii) a fiercer competition with hypermarkets compared to other European countries **Density**



## Hard Discount stores' openings

- As expected, moratorium is not statistically significant (call-in threshold 1,000 m<sup>2</sup>). But more intriguing, same conclusion occurs for the Raffarin Law Estimation
- Non parametric test confirms the change in the openings' distribution

#### Results

- The Raffarin Law has lower Hard Discount stores' openings in the short term, but not in the long term

- After a slow down period, Hard Discount stores' openings going up (108 annual average openings for 2002-2004)

# Concluding results

#### Conclusion

- Political decisions have restrained significantly hypermarkets' openings and temporarily Hard Discount stores ones
- Pew impact on supermarkets' openings
- Overall, sales areas have increased because of
  - i. Sales areas transformations and extensions
  - ii. A rise of the approval rates

The Raffarin Law did not regulate strictly the development of new sales areas (323 465  $m^2$  in 1989 and 748 035  $m^2$  in 2007)

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# The reasons for failure

- Generally
  - Oifference between deputies and local politicians wills
  - Advantages to insiders : Extensions and transformations = 67% of new sales areas for 1994-2003 (cf. Bertrand and Kramarz, 2002)
- Legal uncertainty
  - Before 2002, no hierarchy of criteria
  - After 2002, the Council of State has decided that the first criterion will be the respect of the powers at play in the catchment area
    - i. In practical terms, an approval is accepted if the rate of large retail stores after project < departmental or national rate
    - ii. A direct consequence is an upward adjustment of densities of large retail stores per department
    - iii. Approximate and biased data (census 1999, do not account for small retail stores under 300  $\mbox{m}^2\mbox{)}$
  - A criterion that does not insure the equilibrium of the different forms of distribution

#### The economic consequences

- Introduced important barriers to entry
  - (i) Favored national retailers and incumbents in local markets and (ii) hindered potential new entrants
  - Effects on the downstream market :
    - i. A concentrated market structure ( $C_5 = 60\%$  in 1993 and  $C_5 = 78\%$  in 2006)
    - ii. Increase of retail prices
    - iii. Phase of mergers and acquisitions
  - Effect on the upstream market : Increase of retailers' bargaining power (Allain and Flochel, 2001)
- Failed to protect small retail stores
  - Entry of large retailers in the convenience store industry
  - $\bullet\,$  Hard discounters open stores of sales areas < 300  $m^2$  in cities center
  - The market share of small retail stores has decreased
- Mixed feelings on employment

# Concluding remarks

The Raffarin Law

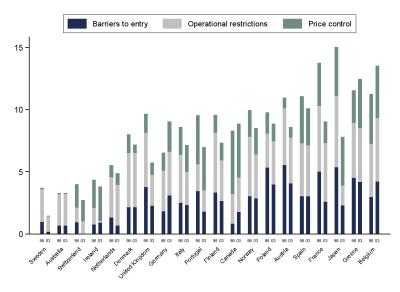
- Failed to restrain strictly the development of new sales areas and to protect small businesses
- Introduced important market distortions

Following this assessment, we can be glad with the amendment of the Raffarin Law this summer by the "Loi de Modernisation de l'Economie".

Nevertheless, it seems that the legislator did not retain all the reasons of the Raffarin Law's failure, by adding a greater power to city mayors.

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# Indicators of regulatory conditions in the retail sector (1998/2003)



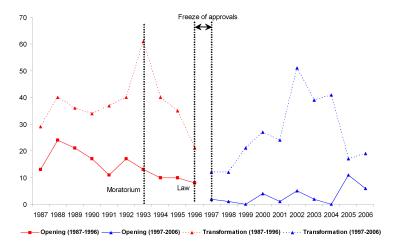
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The scale of indicators is 0-18 from least to most restrictive Source : QECD

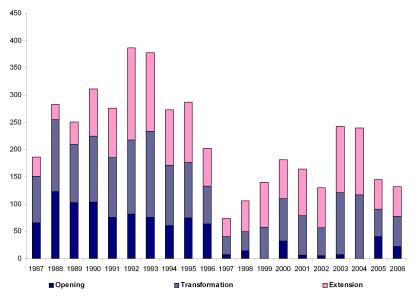
#### Impact of political decisions by format

	Hypermarket (T)	Hypermarket (O)	Supermarket (O)	Hard Discount (O)
Model	(i)	(ii)	(iii)	(iv)
Constant	49,8590***	19,7137***	73,4609***	92,3834***
	(-16,6645)	(-3,808)	(-24,0532)	(-17,5006)
$y_{t-1}$	-0,7110***	-0,1032	0,6410***	0,7349***
	(-0,1427)	(-0,2318)	(-0,0847)	(-0,1977)
Moratorium (1993)	14,2792	-8,9729***	-80,5854***	25,7034
	(-14,2042)	(-1,7265)	(-17,2432)	(-39,9173)
1995	-	-	-	-136,3823***
				(-14,4103)
Raffarin (1997)	-13,3798	-7,5865***	24,2949***	35,6888
	(-9,2968)	(-2,2973)	(-6,7577)	(-41,3161)
$\rho_1$	1,2931***	-0,5421*	-0,8612***	-0,6201***
	(-0,2505)	(-0,3062)	(-0,1555)	(-0,1896)
$\rho_2$	-0,6728***	-	-	-
	(-0,1432)			
Wald test (prob.)	0,0001	0,0001	0,0001	0,0001

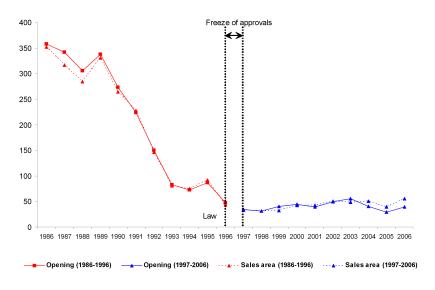
#### Openings and transformations of hypermarkets



#### Hypermarkets' new sales areas per type of investment (in thousand m<sup>2</sup>)



#### Supermarkets' openings and new sales areas (in thousand m<sup>2</sup>)



Large retail stores densities in Europe (100 000 hab.)

	Density of supermarkets				Density of hypermarkets			
	1990	1995	2002	-	1990	1995	2002	
France	11.26	13.04	14.13		1.47	1.83	2.00	
Germany	9.95	12.10	27.46		1.25	1.10	3.11	
United Kingdom	1.95	3.40	12.18		1.08	1.30	1.26	
Italy	5.94	7.48	16.75		0.18	0.32	0.78	
Spain	13.75	19.10	18.21		0.30	0.60	0.94	
Netherlands	n.d.	13.80	21.11		0.27	0.30	0.07	
Finland	n.d.	20.60	18.40		n.d.	1.50	1.85	

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#### Hard discount stores' openings and new sales areas (in thousand m<sup>2</sup>)

